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OVERVIEW: THRIVE



THRIVE Canada in a Snapshot





SVG VENTURES Pioneer Fund

ACCELERATION

THRIVE Canada
Accelerator for Seed
Companies

THRIVE Global Academy for Pre-Seed Startups

INNOVATION

Corporate Innovation



ECOSYSTEM

Demo Days and Thought Leadership Events

Startup and Mentor Database

Meet the THRIVE Canada team



John Cassidy, Canada Managing Director



Lisa Merdjan, Academy Manager



Dawn Trautman, Venture Studio & Innovation Manager



Justin Massar, Canada Accelerator Manager



Spencer Graling, Program Associate



Coleton Fisher, Academy Associate



Haley Massong, Corporate Innovation Manager

 7 team members across 3 provinces

ABOUT US

Our Vision

Advancing food and agriculture for a more sustainable future

#1

Top Agtech Investor Pitchbook, 2022

40+

Corporate Clients

100+

Countries reached

#1

Top Agrifood Accelerator Agfunder Awards, 2019

\$1 billion

Value created

9,000+

Global founder private network



Innovation & Investment Platform for Startups





Thrive Accelerator + Academy 4000+ applications 100+ alumni

Corporate & Regional Challenges

> 2.000+ **Applicants**

Global THRIVE Platform

> 9.500+ Start ups

SVG Ventures Portfolio

80+ Start ups

Proprietary deal flow

- 9 Years of Global Accelerator
- **THRIVE Global Academy**
- Global challenges
 - Canada Challenge

 - Europe Challenge Australia Challenge
 - LATAM Challenge
 - Africa Challenge
- Corporate programs & validation

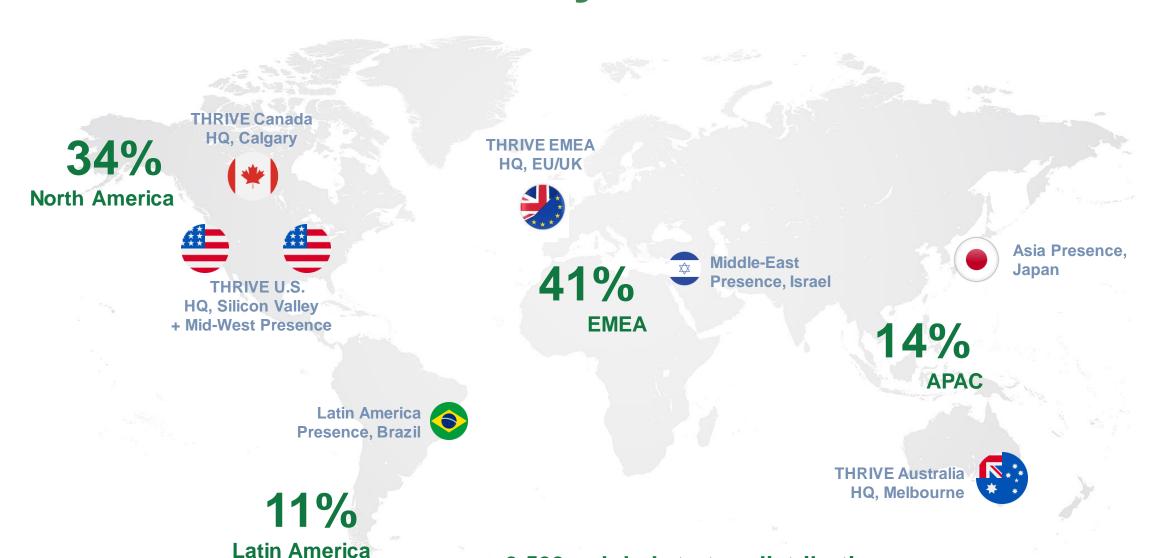
 - Bayer Sustainability Challenge Global Impact Challenge THRIVE | Shell Climate-Smart Ag Challenge CEA Driscoll's /Plenty
- **THRIVE Navigator system**
 - 9,500 + start ups
- **SVG Ventures portfolio**

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THRIVE's Global Ecosystem



9,500+ global startup distribution

THRIVE's Corporate Network Spans The Agrifood Value Chain

Crop Inputs

Ag Retail & Services

Farms & Co-ops

Supply Chain & Ingredients

Downstream





















Western Growers









Kubota



Trimble.







LAND O'LAKES, INC.















Government



Research

















































CANADA'S AGRIFOOD LANDSCAPE



Overview

Canada's agrifood industry is a cornerstone of the country's economy and culture

The 2nd largest

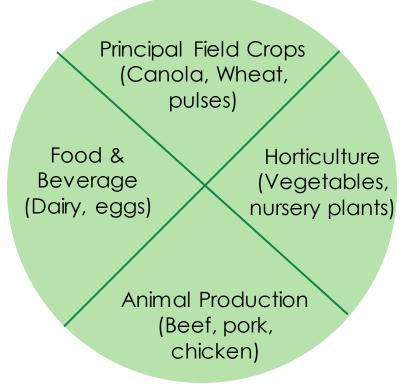
household

expenditure

The agrifood industry accounts for:



4 main sectors



^{*}All figures are based on the year 2021

Global drivers continue creating demand for innovation in the agrifood sector

Population growth

Global population is expected to reach 10 billion by 2050

Climate change

More extreme weather events impact growing conditions and yields

Shifting demographics

Ageing workforce, urbanization, and preference influencing factors

International agreements

National agricultural policies evolve to support integration of international initiatives

Global trade

Agricultural production occurs at the best suited geographical location













chain

change

Firms increase vertical integration for process optimization, from farm to consumer

Natural resources scarcity

Agriculture technology

biotechnology, IoT)

Digital marketplace

New technologies offer improved

efficiencies at lower cost (e.g, Al,

Digital platforms transform the

range and types of services offered

to consumers and across the value

Increasing competition between food and non-food uses of biomass (e.g., biofuels, freshwater)

Consumption behaviours

Demand for higher quality and healthier food, new experiences, convenience, environmental and animal welfare verifications.









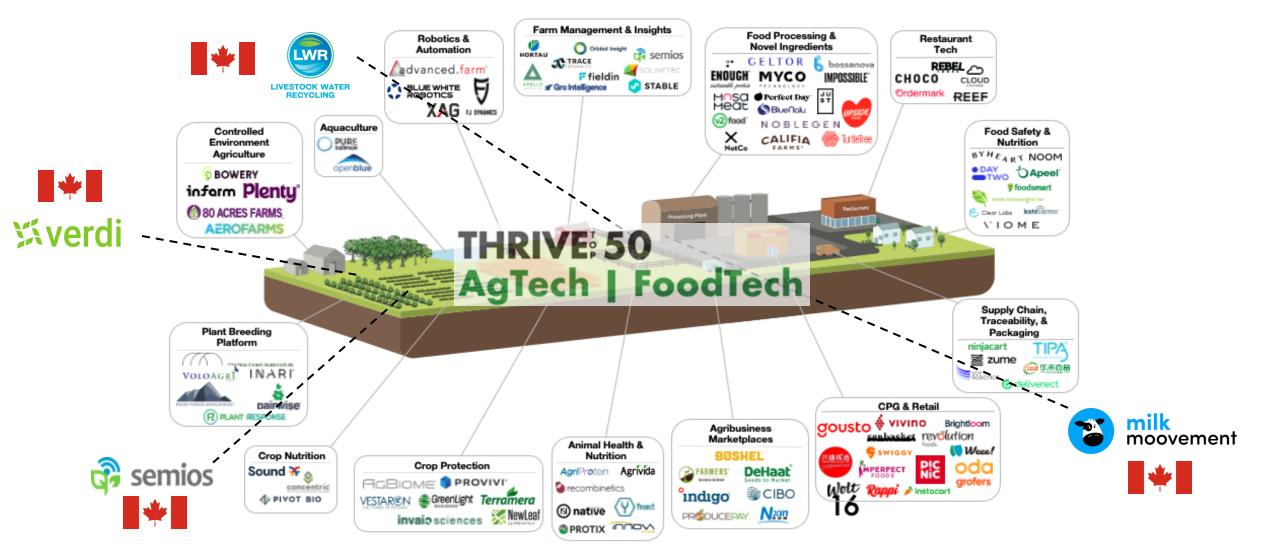


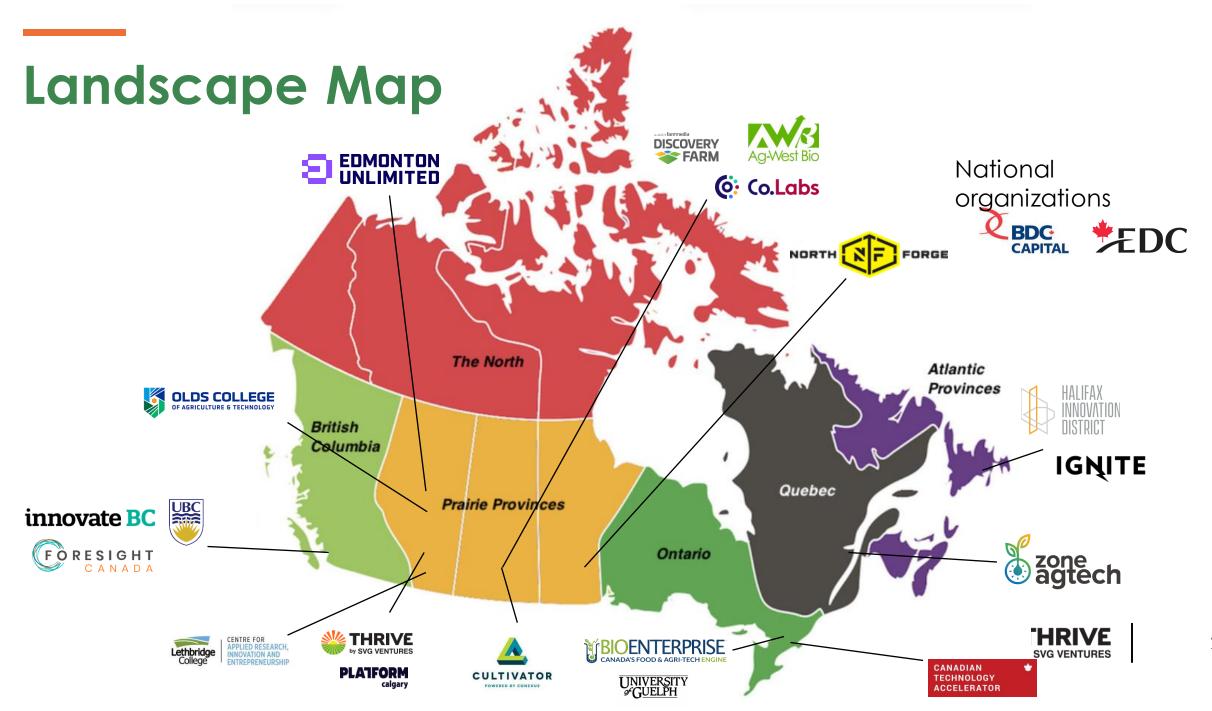




Innovation and Technology

Numerous opportunities for disruption through adoption of tech solutions







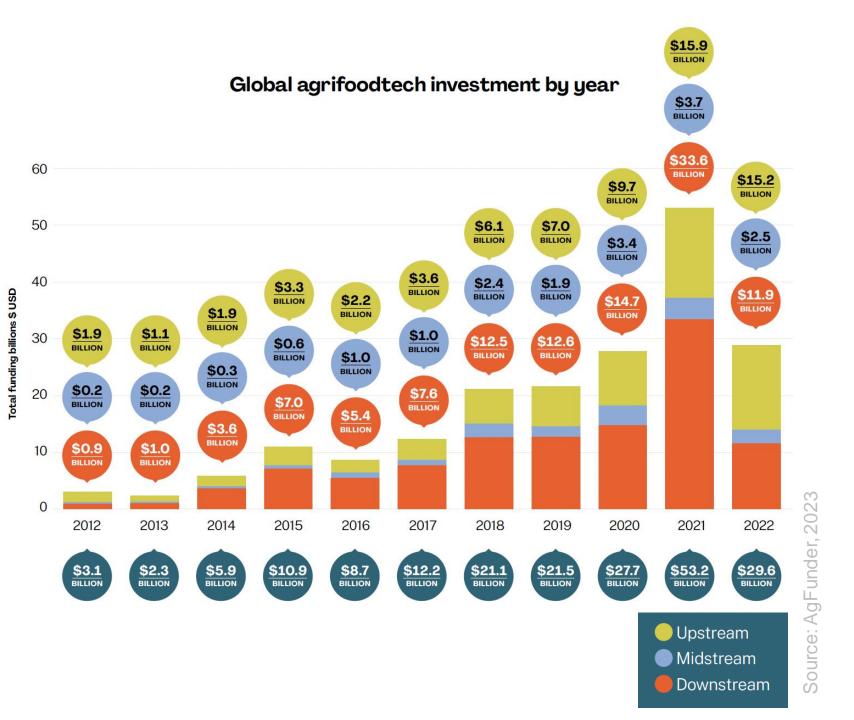
AGRIFOOD INVESTMENT TRENDS



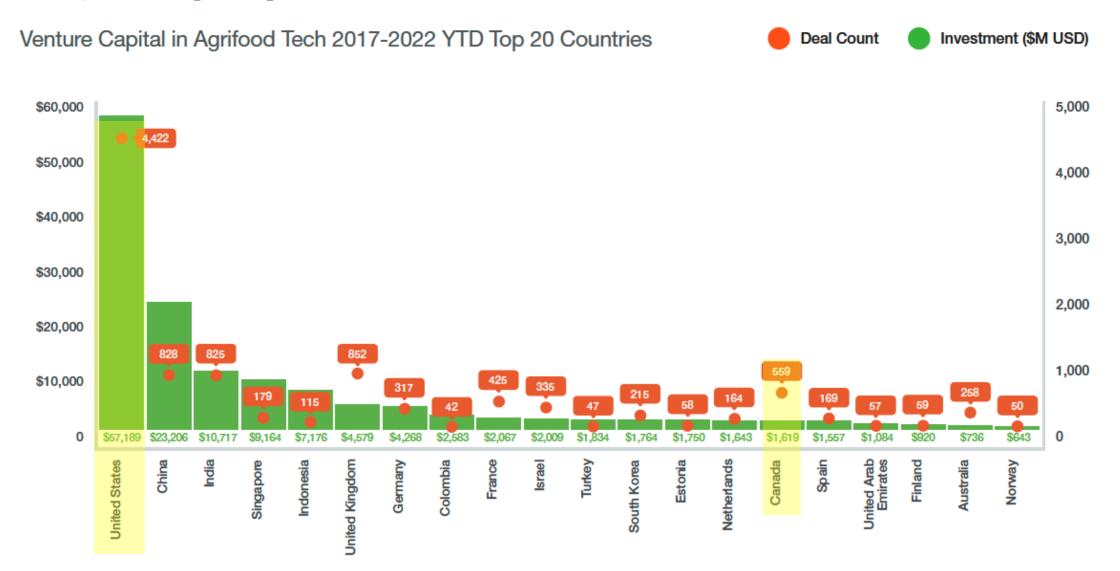


Steady growth in global investment, with a more recent drop off in \$-invested

Four upstream investment sectors bucked the declining trend: bioenergy & biomaterials, ag biotech, novel farming and food systems, and farm management software & IoT.



>\$1.6B venture capital invested in Canadian agrifoodtech in the last 5 years (15th), 5th in deal count



2022: Canada Holds in 5th Place

\$1.3 BILLION YoY change +154%



Country	Deals	YoY % change
United States	806	-33
India	211	-11
United Kingdom	162	-29
China	117	0
France	71	+6
Canada	102	-18
Israel	66	-14
Turkey	29	+12
Indonesia	60	+2
United Arab Emirates	38	+41

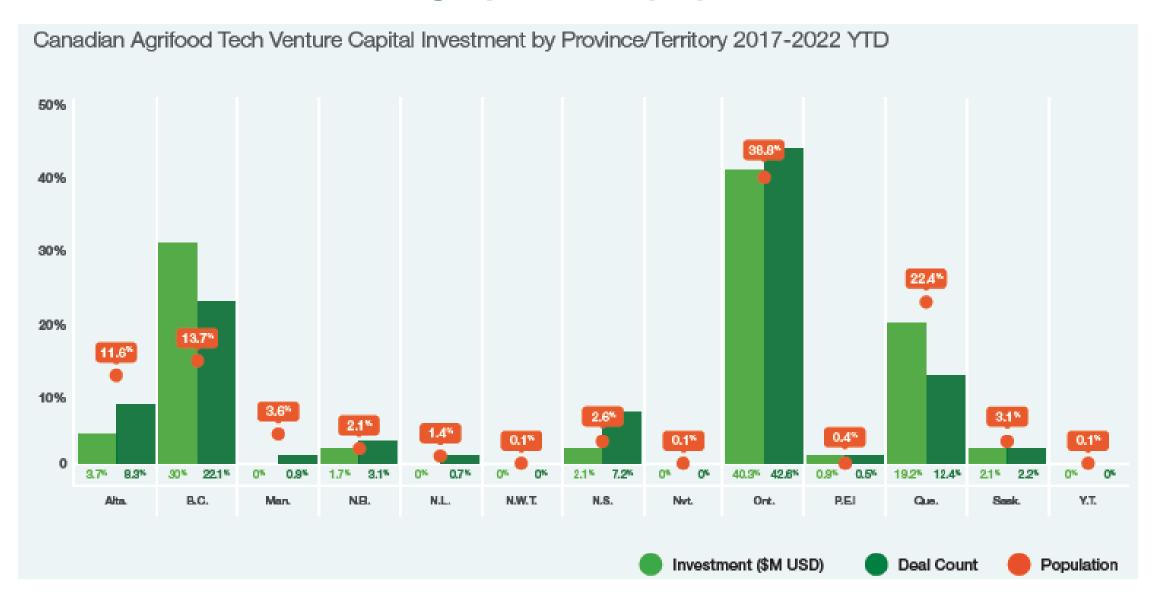








Agrifood tech investment has been regionally concentrated, and largely mirrors population



\$2,000M

\$3,000M

\$4,000M

\$5,000M

\$1,000M

Upstream investment has been concentrated in controlled environment ag, and downstream in alt protein, processing, and ingredients





FUTURE PERSPECTIVES & OPPORTUNITIES



Investment is a critical catalyst for scaling innovation and supporting continued advancement of Canada's agrifood industry

INNOVATION CATALYSTS

INDUSTRY CHARACTERISTICS & NEEDS

- Equity investment
- Non-dilutive capital
- Tech accelerators & incubators
- Academic & research institutions
- Policy instruments

- Industry fragmentation
- Variability across different geographies, crops and livestock, and operation sizes
- Impacts of climate, natural processes, and seasonality
- Tight margins

- Need for investors with domain knowledge and experience
- Need for reliable, costeffective products



What We Face In the Future

POPULATION BY YEAR 2050 (27% INCREASE)

Source: United Nations

+70%
FOOD DEMAND (2009 vs 2050)
Source: FAO

Net Zero
COP26 AMBITIOUS GOALS
FOR 2030 AND 2050

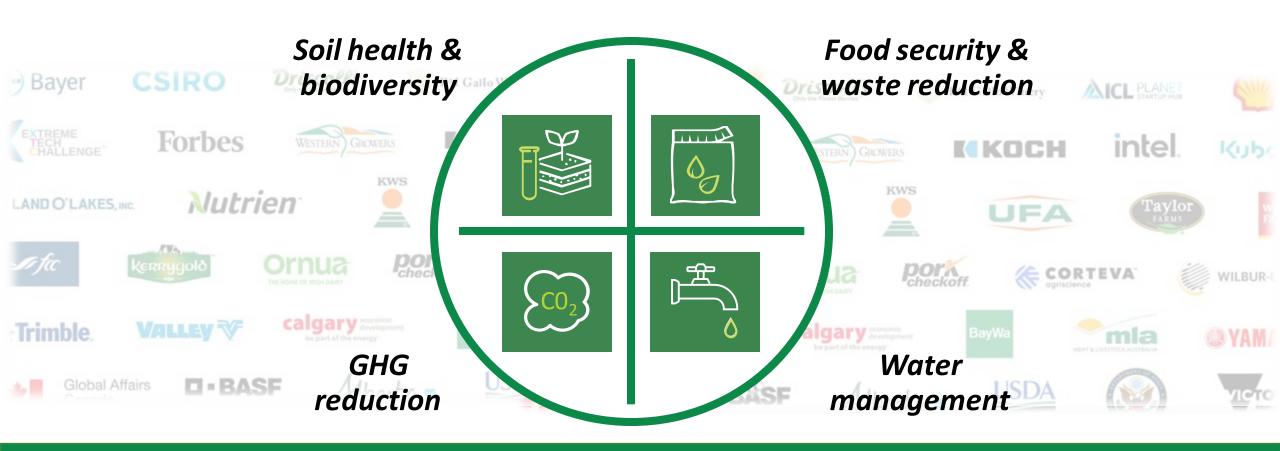
Source: Cop26

66

"It's clear that agriculture, done right, is the best means the world has today to simultaneously tackle food security, poverty, and environmental degradation"

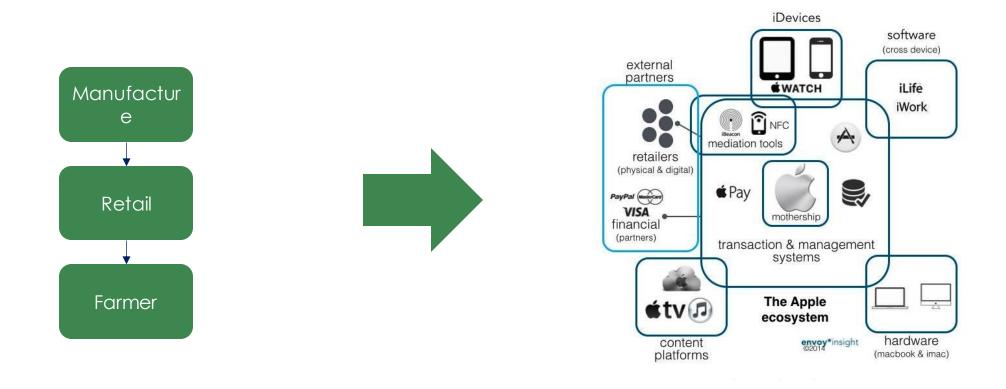


What to expect in 2023 and beyond? Climate



Climate change remains top-of-mind for corporates, investors, and governments globally: aridification, shifting crop zones, focus extends beyond carbon to water & biodiversity

What to expect in 2023 and beyond? Business Model Innovation



Technology advancement shifts traditional value chains toward ecosystems, digital services, more partnerships, & diversified revenue streams; (Deere <> Nutrien, Bayer <> MSFT)

Key industry trends are driving innovation and investment across the industry



Going forward, a strategic and collaborative approach will be needed to accelerate agrifood tech investment

AREAS OF FOCUS



Improving productivity



Increasing food security



Reducing emissions & environmental impact

ACTION LEVERS

Continued development of agrifood-focused funds

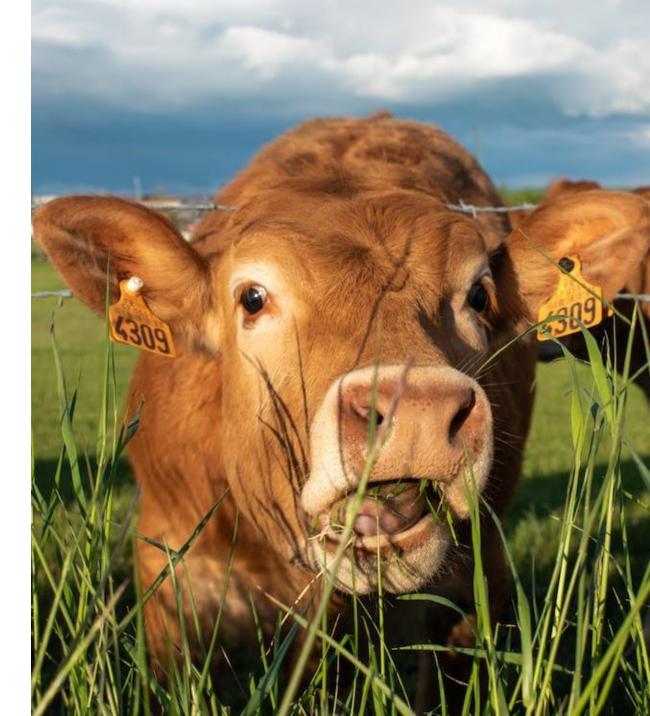
Collaboration across the investment ecosystem

Funding for companies at all stages of maturity





AGTECH INVESTMENT & OPEN SOCIAL INNOVATION



Open Social Innovation

Open innovation:

Sourcing ideas from external sources as well as internal ones (aka crowdsourcing). "Open innovation has the potential to widen the space for value creation: It allows for many more ways to create value, be it through new partners with complementary skills or by unlocking hidden potential in long-lasting relationships." – HBR, 2020

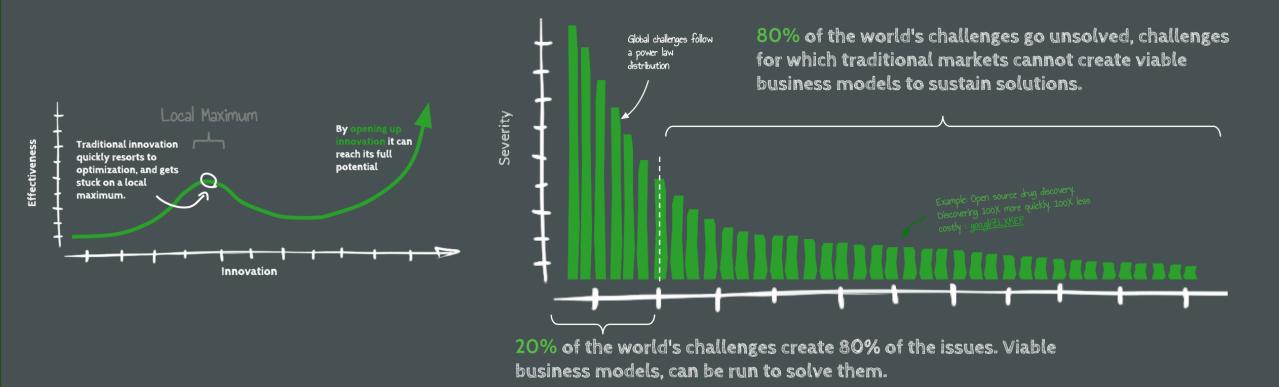
Social innovation:

Creating ideas for change. "Social innovation refers to the design and implementation of new solutions that imply conceptual, process, product, or organizational change, which ultimately aim to improve the welfare and wellbeing of individuals and communities." – OECD

Open Social Innovation:

A new approach to tackling problems, utilizing the participation of multiple stakeholders in the process from generating ideas to scaling solutions.

Creating collaborative action



"Open Social Innovation **generates solutions at an exponential pace** by enabling them to be amended, localized, and recombined. It **empowers innovators** to leverage collective intelligence, mutualization, and networked innovation."

Startup innovation in agrifood is accelerating under global mandates for sustainable, just, resilient, and healthy agrifood systems.

Incumbents must match pace of innovation or risk growth

AgriFood Incumbents

















AgriFoodTech Unicorns (2021)













































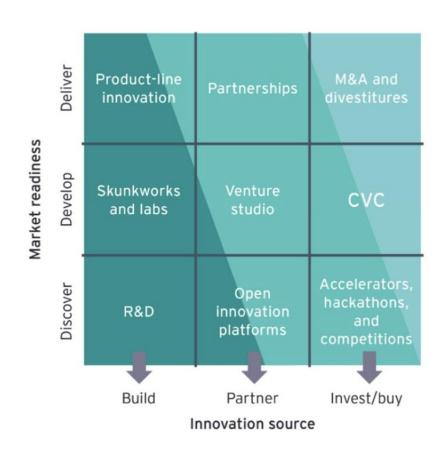




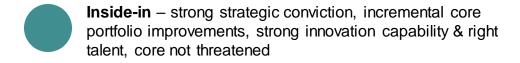


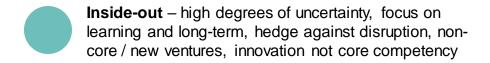
Open innovation and collaborative corporate venturing are important tools in today's environment

Legend



Innovation Tools & When to Use Them





Outside-in – influence innovation w/out full commitment, develop new & adjacent markets, expand capabilities, strong corporate dev function & strategic conviction

Inside-in Inside-out Outside-in



There's more work to be done to ensure the industry's resilience to a changing climate. The THRIVE Venture Studio identifies gaps and cobuilds sustainable solutions, designed by and for the industry.



Creating new partnerships with researchers and entrepreneurs to develop the talent pipeline



Early & rigorous validation, creation, & scaling to bring value to producers



Optimizing resources with a strategic build process and stage gates



Ideation with industry leaders and THRIVE ecosystem to discover critical opportunities



Calling all innovators and entrepreneurs!

Join us September 13 & 14 in Calgary, AB and online for the THRIVE Venture Studio Agrithon, a 24-hour Venture Building Challenge to Develop Sustainable AgriFood Solutions.

1st place prize

\$10,000

Prizes for challenge winners to develop their venture idea.



De-risk the startup process by co-building with THRIVE Venture Studio.



Innovation and skill development, networking, partnerships, and more!





2023 THRIVE Global Impact Initiative

Global innovation challenge

Industry collaboration

Leadership summit

THRIVE's 10-year vision to establish a more resilient food system through the promotion of sustainable practices and technologies. The programs and events designed for the THRIVE Global Impact Initiative aim to drive positive change and innovation in food, agriculture, and climate.















2023 GLOBAL IMPACT THEMES



THEME 1 Soil Health & Biodiversity

- · Regenerative agriculture
- Novel crop nutrition & nutrient use efficiency
- · Bio-based pest control
- Novel crops & ecosystem biodiversity
- · Transition finance



THEME 2 Food Security & Waste Reduction

- On-farm efficiency; automation & digital
- Indoor agriculture
- Supply chain efficiency
- Precision nutrition
- · Cultivated food & ingredients
- Waste-to-value streams



THEME 3 Reducing & Offsetting GHG Emissions

- · Carbon sequestration & markets
- Emissions measurement, validation, and reporting
- · Animal ag emissions reduction
- · Dairy methane reduction
- On-farm & hauling electrification



THEME 4 Water Management & Quality

- · Smart irrigation systems
- Cost-effective, remote measurement & validation
- Ecosystem payments; volume & quality incentives platforms
- · Water-efficient inputs
- · Water-conscious offtake

























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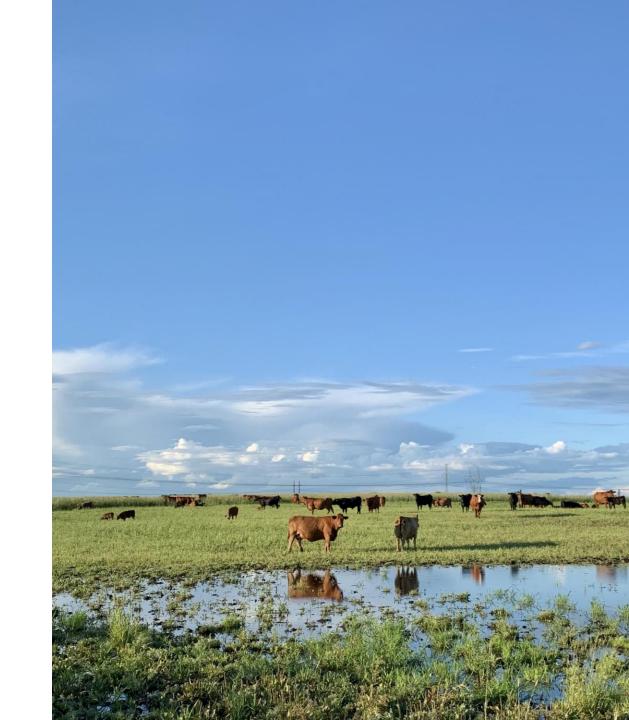


Open Social Innovation in beef production can even the playing field to **bring unexplored ideas** to the beef industry with collaborative underlying principles to pave the road from **idea to impact**.

With collective action we can harnesses the potential of technologies in solving today's challenges and build a resilient industry together.



QUESTIONS



LET'S ADVANCE THE FUTURE OF FOOD AND AGRICULTURE TOGETHER.



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Venture Capital Investment Snapshot



Venture capital investment

Venture Capital (aka private equity) is a pool of financial resources from pension funds, corporates, high net worth individuals, insurance companies, etc.

Types of investments

VCs invest in early-stage companies who are unable to raise funds from typical channels, such as banks or other institutions. Investments tend to be high risk and high return.

Equity and management

Investors take equity as part of the investment arrangement and may participate in company management.

Types of funding rounds

Pre-seed: Proof of concept/

prototype; <\$1m

Seed: GtM, PMF; \$1-5m

Series A: Scalability, business

model fit; \$10m+

Series B: Growth; \$15-25m+

<u>Series C+</u>: Large scale expansions; \$50m+